

# COMMON ORGANIZATIONAL BIASES

**What is organizational bias?** It's when collective assumptions and habits create consistent patterns that advantage some groups and disadvantage others. It can show up in **hiring & recruitment**, **daily meetings**, **performance feedback**, **promotion distribution**, **workload distribution**, or **recognition & visibility**.

## COMPETENCE VS LIKEABILITY BIAS



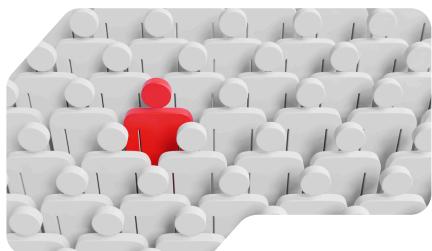
Women leaders walk a tightrope between being seen as capable and being seen as likeable.

## AUTHORITY BIAS



We tend to readily trust and defer more to those who look or sound like "traditional" leaders.

## WORKLOAD / OFFICE HOUSEWORK BIAS



Essential, unseen tasks often fall to the same people and rarely count toward advancement.

## ATTRIBUTION BIAS



Success is explained differently for men and women.